



Honorable Service & Stewardship: “Army Values in Action” Written Case Study

Facilitator: This case study promotes discussion about Honorable Service and Stewardship. Reading the Case Study twice often ensures that participants are prepared to discuss the issues. Additional questions for discussion follow the story.

Facilitator’s Summary: If you are looking for an example of one of our young leaders living up to the Army Values under the difficult circumstances of the battlefield, then you could look at the example set by LT Dave Spangenberg.

Notes:

- Describe the “Service” LT Dave Spangenberg is providing: for his Soldiers, for his higher command, for the American people.
- Describe the type of climate that exists in the platoon. Who is responsible for that climate?
- Describe how the two missions ‘outside the wire’ will affect Trust relationships with the Soldiers/Leaders. With the Higher Command. With the American public.
- Is LT Spangenberg serving honorably? Why or why not?
- Were the other members of the platoon pool *servng honorably*? Why or why not?
- Why didn’t any of the platoon take out their anger on the residents of Objective Kings during the cordon and knock? Why did LT Spangenberg position himself ‘on point’ during the return to base after CPL Bevel had just been killed?
- Did LT Dave Spangenberg act as a Steward? Why or why not? What message did he send to the unit?
- Describe how the two missions ‘outside the wire’ affected the Soldiers’ morale: during the missions, after the missions were completed. How did the Soldiers morale contribute to Esprit de Corps?
- What message does LT Dave Spangenberg’s Honorable Service send to all those involved: to Soldiers, to the Commander, to the Army, to the American public?