

Military Expertise: “To Shoot or Not to Shoot (Apache)” Written Case Study

Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: An Apache pilot used his Military Expertise to make an effective and ethical decision whether or not to fire on a target cleared by his headquarters. His decision not to shoot validated his professional Competence, Character, and Commitment.

Notes:

- What is the ethical situation at the time of the incident?
- The pilot in this scenario had clearance to engage and chose not to, making a discretionary judgment.
 - How did he use expert knowledge from the military-technical field of expert knowledge?
 - How did he use expert knowledge from the moral-ethical field of expert knowledge? Share how the Army Values and Ethic informed the pilot’s decisions and actions.
- How did this scenario demonstrate the strengths and weaknesses of the mission command philosophy?
 - Did the pilot achieve the commander’s intent?
 - Despite obstacles and challenge, share how you feel the pilot accomplished the mission.
- What does the pilot’s demonstrated ability to perform assigned duties say about his Competence?
- How was the pilot dedicated to adhering to Army Values, ethics, and morals? How were they demonstrated in his actions? What does this say about his Character?
- How does the pilot’s performance of duties reflect on his Commitment as a professional?