

Standards & Discipline: “Escorting the Insurgents” Written Case Study

Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: A platoon leader shows his commitment to the mission through revealing his resilience and willingness to persevere despite the challenge that faces him. His professional responsibility certifies he is educated, trained, and ready to perform his duty to standards of excellence.

Notes:

- What are the standards governing this situation?
- The unit detaining the insurgents upheld the standard – did the brigade level leadership uphold the standard by releasing the 14 year old boy from the detention facility?
 - What standards delineate the change from non-combatant to combatant?
 - How would processing and trying the boy as an insurgent affected the trust of the American public?
- What standard of discipline should this leader expect from his team? From his higher leadership?
 - Have individuals share how they prepare their team for emotionally challenging events?
 - The author says, “My Soldiers never respected me for letting him go without some kind of justice.” What leadership quality did he exhibit in sacrificing respect to do what he felt was right?
- How would you use discipline to uphold standards if you were in this leader’s position?
 - How would you justify your actions?