

Trust: “I Will Not Let Another Man Die” Written Case Study

Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: While deployed, a company commander did not fulfill his obligations as a leader. His lack of demonstrated military expertise can affect the trust between leaders and Soldiers.

Notes:

- How does the sergeant’s IED identification-method reflect his military expertise? His moral-ethical knowledge?
 - How does the commander demonstrate his military expertise in response to the sergeant’s actions?
- How does the level of expertise in a unit relate to the level of trust within that unit?
- How is trust developed between Soldiers?
- How is trust developed between leaders and Soldiers?
- Why did the commander not correct the sergeant?
 - How can a single unethical decision affect trust within the unit?
 - What are the possible consequences of distrust between leaders and Soldiers that could take place?
- Looking back, the commander wishes he had “completed the mission honorably.”
 - How does Honorable Service maintain and sustain trust between Soldiers and the Nation?
 - How can *you* affect trust within *your* unit?
- What are specific actions, behaviors, or events you have noticed other units, leaders, and Soldiers use to develop and sustain trust prior to, during, and after deployment?